## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
$\qquad$
FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934
Date of report (Date of earliest event reported): September 10, 2014

## RESTORATION HARDWARE HOLDINGS, INC. <br> (Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction
of incorporation)

## 001-35720

(Commission
File Number)

45-3052669 (I.R.S. Employer Identification No.)

15 Koch Road, Suite J, Corte Madera, California
(Address of principal executive offices)

94925
(Zip Code)

Registrant's telephone number, including area code: (415) 924-1005
N/A
(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition.

On September 10, 2014, Restoration Hardware Holdings, Inc. ("RH") issued a press release announcing its financial results for the second quarter ended August 2 , 2014. A copy of the press release is attached hereto as Exhibit 99.1.

The information provided in this Item 2.02, including Exhibit 99.1, is intended to be "furnished" and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any other filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

RH is making reference to non-GAAP financial information in both the press release and the conference call regarding its financial results. A reconciliation of these nonGAAP financial measures to the nearest comparable GAAP financial measures is contained in the attached press release.

RH is also disclosing that it may use the rh.com, restorationhardware.com, and ir.restorationhardware.com websites as means of disclosing material non-public information and for complying with its disclosure obligations under Regulation FD.

## Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

| Exhibit <br> No. | Description |
| :--- | :--- |
| 99.1 | Press release dated September 10, 2014 - Restoration Hardware Reports Record Second Quarter Fiscal 2014 Financial Results. |

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## RESTORATION HARDWARE HOLDINGS, INC.

By: /s/ Karen Boone
Karen Boone
Chief Financial and Administrative Officer

## EXHIBIT INDEX

Exhibit
No. Description
99.1

Press release dated September 10, 2014 - Restoration Hardware Reports Record Second Quarter Fiscal 2014 Financial Results.

# RESTORATION HARDWARE REPORTS RECORD SECOND QUARTER FISCAL 2014 FINANCIAL RESULTS 

Q2 Net Revenues Increased 14\%; Adjusted Operating Margin Increased 240 Basis Points to
11.3\%; Adjusted Diluted EPS Increased 37\% to \$0.67

Company Increases Fiscal 2014 Adjusted Diluted EPS Guidance to Range of \$2.29 to \$2.33
Corte Madera, CA - September 10, 2014 - Restoration Hardware Holdings, Inc. (NYSE:RH) today announced record financial results for the second quarter ended August 2, 2014.

## Second Quarter Highlights

- Net revenues increased $14 \%$ on top of a $\mathbf{3 0 \%}$ increase for the same period last year
- Comparable brand revenues increased $\mathbf{1 3 \%}$ on top of a $\mathbf{3 0 \%}$ increase for the same period last year
- Adjusted operating margin increased 240 basis points to $\mathbf{1 1 . 3} \%$; GAAP operating margin was $\mathbf{1 1 . 3 \%}$ compared to- $\mathbf{- 7 . 3} \%$ for the same period last year
- Adjusted operating income increased $\mathbf{4 3 \%}$ to $\mathbf{\$ 4 8 . 9}$ million; GAAP operating income of $\mathbf{\$ 4 8 . 9}$ million compared to a loss of $\mathbf{\$ 2 7 . 8}$ million for the same period last year
- Adjusted net income increased $\mathbf{4 0} \%$ to $\$ 27.7$ million; GAAP net income of $\mathbf{\$ 2 7 . 3}$ million compared to a net loss of $\mathbf{\$ 1 7 . 8} \mathbf{~ m i l l i o n ~ f o r ~ t h e ~ s a m e ~ p e r i o d ~ l a s t ~}$ year
- Adjusted diluted EPS increased $37 \%$ to $\$ 0.67$; GAAP diluted EPS of $\mathbf{\$ 0 . 6 6}$ compared to a loss of $\mathbf{\$ 0 . 4 6}$ for the same period last year

Gary Friedman, Chairman and Chief Executive Officer, commented, "Our ability to innovate, curate and integrate new products, categories and businesses, then test and rapidly scale them across our multi-channel platform, is at the core of RH becoming a disruptive brand in the home furnishings marketplace. In the second quarter, we achieved a record operating margin of $11.3 \%$, a 240 basis point improvement versus last year, and the driver of our earnings over-performance. Comparable brand revenue for the quarter increased $13 \%$ on top of a $30 \%$ increase a year ago - representing an industry-best $43 \%$ gain over the two-year period."

Mr. Friedman added, "We are very pleased with the early results from our new 2014 Source Books. While still early in reading the results, as the books were in homes seven weeks later than last year, the business has continued to accelerate into the second half which gives us the confidence to increase earnings guidance for the year. We did experience a sales shortfall during our Fourth of July Promotional Event as we underestimated the negative effect of the later Source Book mailing which led to lower than expected revenues in the second quarter. Post the event, our business remains strong and we expect it to continue building as we roll out some of the tested, new collections into our stores beginning this week. Additionally, our historical data implies that our new product offer will continue to accelerate for several more weeks post the book drop and as our in-stock positions improve."

Mr. Friedman continued, "Looking forward, we remain focused on our key value driving strategies including the expansion of our product offer, the transformation of our retail stores, and the continued enhancement of our multi-channel platform and operating infrastructure. Regarding the transformation of our retail stores, we will be opening a new, larger Full Line Design Gallery on Melrose Avenue in Los Angeles and our first next generation Full Line Design Gallery in Atlanta later this year. We now have signed leases for 8 next generation Full Line Design Galleries and have identified and are in negotiations for more than 30 additional locations."

Mr. Friedman concluded, "From the continued evolution of our Source Books, to the transformative economics of our Full Line Design Galleries, to how we source, price, present and deliver products across our multi-channel platform, we are constantly evolving and working to create a superior business model. While still in the early stages of building RH into the leading luxury home brand, we are well on track towards our long-term goal of $\$ 4$ billion to $\$ 5$ billion in North American sales, mid-teens operating margin, and generating significant free cash flow."

## Second Quarter Fiscal 2014 Financial Results

Revenue-Net revenues for the second quarter of fiscal 2014 increased $14 \%$ to $\$ 433.8$ million from $\$ 382.1$ million in the second quarter of fiscal 2013.

- Comparable brand revenue, which includes direct, increased $13 \%$ in the second quarter of fiscal 2014 on top of a $30 \%$ increase for the same period last year.
- As of August 2, 2014, the Company operated a total of 68 retail stores, consisting of 59 Galleries, 6 Full Line Design Galleries and 3 Baby \& Child Galleries, as well as 17 outlet stores throughout the United States and Canada. This compares to a total of 70 retail stores, consisting of 62 Galleries, 5 Full Line Design Galleries and 3 Baby \& Child Galleries, as well as 17 outlet stores throughout the United States and Canada at the end of the second quarter of fiscal 2013.
- Direct revenues increased $19 \%$ to $\$ 211.8$ million for the second quarter of fiscal 2014 . This growth is on top of a $33 \%$ increase in direct revenues for the second quarter of fiscal 2013.

Operating Income (Loss) and Margin*—Adjusted operating income for the second quarter of fiscal 2014 increased $43 \%$ to $\$ 48.9$ million compared to $\$ 34.2$ million in the second quarter of fiscal 2013. Adjusted operating margin for the second quarter of fiscal 2014 increased 240 basis points to $11.3 \%$ from $8.9 \%$ for the same period last year. Including the impact of non-recurring and other items, GAAP operating income was $\$ 48.9$ million compared to a loss of $\$ 27.8$ million for the same period last year and GAAP operating margin was $11.3 \%$ compared to $-7.3 \%$ for the same period last year.

Net Income (Loss)*—Adjusted net income for the second quarter of fiscal 2014 increased $40 \%$ to $\$ 27.7$ million from $\$ 19.8$ million in the second quarter of fiscal 2013. Adjusted net income excludes the impact of non-recurring and other items, and excludes from interest expense the non-cash debt discount amortization related to the Company's convertible senior notes that were issued in a private placement in June 2014. Adjusted net income is calculated using a 40\% effective tax rate. GAAP net income during the second quarter of fiscal 2014 was $\$ 27.3$ million compared to a net loss of $\$ 17.8$ million for the same period last year.

Earnings (Loss) Per Share*—Adjusted diluted EPS for the second quarter of fiscal 2014 increased $37 \%$ to $\$ 0.67$ from $\$ 0.49$ during the same period last year. Including the impact of non-recurring and other items, and the non-cash debt discount amortization, GAAP diluted EPS during the second quarter of fiscal 2014 was $\$ 0.66$ compared to a loss of $\$ 0.46$ for the same period last year.

## First Half Fiscal 2014 Financial Results

Revenue-Net revenues for the six months ended August 2, 2014 increased $17 \%$ to $\$ 800.0$ million from $\$ 683.4$ million for the first half of fiscal 2013.

- Comparable brand revenue, which includes direct, increased $15 \%$ in the first half of fiscal 2014 on top of a $34 \%$ increase for the same period last year.
- Direct revenues increased $21 \%$ in the first half of fiscal 2014. This growth is on top of a $35 \%$ increase in direct revenues for the first half of fiscal 2013 .

Operating Income (Loss) and Margin*—Adjusted operating income for the first half of fiscal 2014 increased $62 \%$ to $\$ 62.9$ million compared to $\$ 38.8$ million in the first half of fiscal 2013. Adjusted operating margin for the first half of fiscal 2014 increased to $7.9 \%$ from $5.7 \%$ for the same period last year. Including the impact of non-recurring and other items, GAAP operating income was $\$ 53.7$ million compared to a loss of $\$ 27.3$ million for the same period last year and GAAP operating margin was $6.7 \%$ compared to $4.0 \%$ for the same period last year.

Net Income (Loss)*-Adjusted net income increased 58\% to $\$ 34.9$ million in the first half of fiscal 2014 from $\$ 22.1$ million in the first half of fiscal 2013. Adjusted net income excludes the impact of non-recurring and other items, and excludes from interest expense the non-cash debt discount amortization related to the Company's convertible senior notes that were issued in a private placement in June 2014. Adjusted net income is calculated using a $40 \%$ effective tax rate. GAAP net income during the first half of fiscal 2014 was $\$ 29.0$ million compared to a net loss of $\$ 18.0$ million for the same period last year.

Earnings (Loss) Per Share*—Adjusted diluted EPS for the first half of fiscal 2014 increased $52 \%$ to $\$ 0.85$ from $\$ 0.56$ during the same period last year. Including the impact of non-recurring and other items, and the non-cash debt discount amortization, GAAP diluted EPS during the first half of fiscal 2014 was $\$ 0.71$ compared to a loss of $\$ 0.47$ for the same period last year.

A reconciliation of GAAP to non-GAAP financial measures is provided in the tables accompanying this release.

## Outlook

The Company is providing the following guidance for the third quarter of fiscal 2014:

- Net revenues in the range of $\$ 475$ million to $\$ 485$ million
- Adjusted net income in the range of $\$ 19$ million to $\$ 20$ million
- Adjusted diluted EPS in the range of $\$ 0.46$ to $\$ 0.48$
- Diluted shares outstanding of approximately 41.5 million

The Company is updating its guidance for the fiscal year ending January 31, 2015 as follows:

- Net revenues in the range of $\$ 1.85$ billion to $\$ 1.87$ billion
- Adjusted net income in the range of $\$ 94.9$ million to $\$ 96.7$ million
- Adjusted diluted EPS in the range of \$2.29 to \$2.33
- Diluted shares outstanding of approximately 41.4 million

Note: The Company's adjusted net income and adjusted diluted earnings per share guidance does not include certain charges and costs, such as for unusual items which may occur in the future, and which are expected to be similar in future periods to the kinds of charges and costs excluded from adjusted net income and adjusted diluted earnings per share in prior quarters.

## Conference Call and Webcast Information

Restoration Hardware will host a conference call at 2:00 p.m. PT ( $5: 00$ p.m. ET) today to discuss its second quarter fiscal 2014 results. Interested parties may access the call by dialing (866) 394-6658 (United States/Canada) or (706) 679-9188 (International). A live broadcast of Restoration Hardware's
quarterly conference call will also be available online at the Company's website www.rh.com under Investor Relations. A replay of the conference call will be available through September 24,2014 by dialing (855) 859-2056 or (404) 537-3406 and entering passcode 94621139 , as well as on the Company's investor relations website.

## About Restoration Hardware

RH (Restoration Hardware Holdings, Inc.-NYSE:RH) is a curator of design, taste and style in the luxury lifestyle market. The Company offers collections through its retail galleries, Source Books, and online at RH.com.

## *Non-GAAP Financial Measures

To supplement its condensed consolidated financial statements, which are prepared and presented in accordance with Generally Accepted Accounting Principles ("GAAP"), the Company uses the following non-GAAP financial measures: adjusted operating income, adjusted operating margin, adjusted net income, adjusted EPS, and adjusted diluted EPS (collectively, "non-GAAP financial measures"). We compute these measures by adjusting the applicable GAAP measures to remove the impact of certain recurring and non-recurring charges and gains and the tax effect of these adjustments. The presentation of this financial information is not intended to be considered in isolation or as a substitute for, or superior to, the financial information prepared and presented in accordance with GAAP. The Company uses these non-GAAP financial measures for financial and operational decision making and as a means to evaluate period-to-period comparisons. The Company believes that they provide useful information about operating results, enhance the overall understanding of past financial performance and future prospects, and allow for greater transparency with respect to key metrics used by management in its financial and operational decision making. The non-GAAP financial measures used by the Company in this press release may be different from the methods used by other companies.

For more information on the non-GAAP financial measures, please see the Reconciliation of GAAP to non-GAAP Financial Measures tables in this press release. These accompanying tables include details on the GAAP financial measures that are most directly comparable to non-GAAP financial measures and the related reconciliations between these financial measures. With respect to the Company's non-GAAP guidance for the third fiscal quarter of 2014 and the fiscal year ending January 31,2015 , the Company is not able to provide a reconciliation of the non-GAAP financial measures to GAAP because it does not provide specific guidance for the various non-recurring and recurring reconciling items such as non-cash and other one-time compensation, one-time income tax expense (benefit), and legal claim related expenses, among others. Certain items that impact these measures have not yet occurred, are out of the Company's control and/or cannot be reasonably predicted, and as a result, reconciliation of the nonGAAP guidance measures to GAAP is not available without unreasonable effort.

## Forward-Looking Statements

This release contains forward-looking statements within the meaning of the federal securities laws including statements related to our future financial guidance, including for the third fiscal quarter of 2014 and the fiscal year ending January 31, 2015; our belief that our ability to innovate, curate and integrate new products, categories and businesses, then test and rapidly scale them across our multi-channel platform, is at the core of RH becoming a disruptive brand in the home furnishings marketplace; our belief that our business remains strong and we expect it to continue building as we roll out some of the tested, new collections into our stores; our expectation that our new product offer will continue to accelerate for several more weeks post the book drop and as our in-stock positions improve; our statement regarding our expected opening of a new, larger Full Line Design Gallery on Melrose Avenue in Los Angeles and our first next generation Full Line Design Gallery in Atlanta later this year; our goal to constantly evolve and create a superior business model; our goal to build

RH into the leading luxury home brand; our belief that we are well on track towards our long-term goal of $\$ 4$ billion to $\$ 5$ billion in North American sales, mid-teens operating margin, and generating significant free cash flow, and any statements or assumptions underlying any of the foregoing. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate," "estimate," "expect," "project," "plan," "intend,"
"believe," "may," "will," "should," "likely" and other words and terms of similar meaning in connection with any discussion of the timing or nature of future events. We cannot assure you that future developments affecting us will be those that we have anticipated. Important risks and uncertainties that could cause actual results to differ materially from our expectations include, among others, our ability to retain key personnel; successful implementation of our growth strategy; general economic conditions and the impact on consumer confidence and spending; changes in customer demand for our products; factors affecting our outstanding convertible senior notes; our ability to anticipate consumer preferences and buying trends; changes in consumer spending based on weather and other conditions beyond our control; risks related to the number of new business initiatives we are undertaking; our ability to obtain our products in a timely fashion or in the quantities required; our ability to employ reasonable and appropriate security measures to protect personal information that we collect; risks related to "conflict minerals" compliance and its impact on sourcing, if any, as well as those risks and uncertainties disclosed under the sections entitled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Restoration Hardware Holdings' Form 10-K filed with the Securities and Exchange Commission on March 31, 2014, and similar disclosures in subsequent reports filed with the SEC, which are available on our investor relations website at ir.restorationhardware.com and on the SEC website at www.sec.gov. Any forward-looking statement made by us in this press release speaks only as of the date on which we make it. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by any applicable securities laws.

## Contact

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# RESTORATION HARDWARE HOLDINGS, INC. 

## FINANCIAL STATEMENTS AND RELATED INFORMATION

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## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except share and per share amounts)
(Unaudited)

|  | Three Months Ended |  |  |  |  |  | Six Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | ugust 2, $2014$ | $\begin{aligned} & \hline \text { \% of Net } \\ & \text { Revenues } \end{aligned}$ | $\begin{gathered} \text { August 3, } \\ 2013 \\ \hline \end{gathered}$ |  | $\begin{aligned} & \hline \% \text { of Net } \\ & \text { Revenues } \end{aligned}$ | $\begin{gathered} \text { August } 2, \\ 2014 \end{gathered}$ |  | $\begin{aligned} & \text { \% of Net } \\ & \text { Revenues } \end{aligned}$ | $\begin{gathered} \text { August 3, } \\ 2013 \\ \hline \end{gathered}$ |  | $\% \text { of } \mathrm{Net}$ <br> Revenues |
| Net revenues | \$ | 433,766 | 100.0\% | \$ | 382,098 | 100.0\% | \$ | 800,020 | 100.0\% | \$ | 683,435 | 100.0\% |
| Cost of goods sold |  | 265,857 | 61.3\% |  | 242,872 | 63.6\% |  | 507,762 | 63.5\% |  | 442,332 | 64.7\% |
| Gross profit |  | 167,909 | 38.7\% |  | 139,226 | 36.4\% |  | 292,258 | 36.5\% |  | 241,103 | 35.3\% |
| Selling, general and administrative expenses |  | 118,974 | 27.4\% |  | 167,006 | 43.7\% |  | 238,545 | 29.8\% |  | 268,372 | 39.3\% |
| Income (loss) from operations |  | 48,935 | 11.3\% |  | $(27,780)$ | -7.3\% |  | 53,713 | 6.7\% |  | $(27,269)$ | -4.0\% |
| Interest expense |  | $(4,346)$ | -1.0\% |  | $(1,191)$ | -0.2\% |  | $(6,402)$ | -0.8\% |  | $(2,031)$ | -0.3\% |
| Income (loss) before income taxes |  | 44,589 | 10.3\% |  | $(28,971)$ | -7.5\% |  | 47,311 | 5.9\% |  | $(29,300)$ | -4.3\% |
| Income tax expense (benefit) |  | 17,336 | 4.0\% |  | $(11,136)$ | -2.8\% |  | 18,263 | 2.3\% |  | $(11,304)$ | -1.7\% |
| Net income (loss) | \$ | 27,253 | 6.3\% | \$ | $(17,835)$ | -4.7\% | \$ | $\underline{\text { 29,048 }}$ | 3.6\% | \$ | $(17,996)$ | -2.6\% |
| Weighted-average shares used in computing basic net income (loss) per share |  | ,436,255 |  |  | 712,000 |  |  | ,294,274 |  |  | ,394,013 |  |
| Basic net income (loss) per share | \$ | 0.69 |  | s | (0.46) |  | \$ | 0.74 |  | \$ | (0.47) |  |
| Weighted-average shares used in computing diluted net income (loss) per share |  | 262,629 |  |  | 712,000 |  |  | 965,628 |  |  | 394,013 |  |
| Diluted net income (loss) per share | \$ | 0.66 |  | \$ | (0.46) |  | \$ | 0.71 |  | \$ | (0.47) |  |

## RESTORATION HARDWARE HOLDINGS, INC. CONDENSED CONSOLIDATED BALANCE SHEETS <br> (In thousands) <br> (Unaudited)

|  | $\begin{gathered} \text { August 2, } \\ 2014 \end{gathered}$ | $\begin{gathered} \text { February } 1, \\ 2014 \\ \hline \end{gathered}$ | $\begin{gathered} \text { August } 3, \\ 2013 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |
| Cash and cash equivalents | \$ 181,493 | \$ 13,389 | \$ 15,012 |
| Merchandise inventories | 547,103 | 453,845 | 406,676 |
| Other current assets | 173,337 | 146,581 | 155,715 |
| Total current assets | 901,933 | 613,815 | 577,403 |
| Property and equipment - net | 261,872 | 214,909 | 154,008 |
| Goodwill and other intangibles | 173,367 | 171,132 | 171,730 |
| Other assets | 29,556 | 25,247 | 26,223 |
| Total assets | \$1,366,728 | $\underline{\underline{\$ 1,025,103}}$ | $\underline{\text { \$929,364 }}$ |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |
| Liabilities |  |  |  |
| Accounts payable and accrued expenses | \$ 248,336 | \$ 206,778 | \$205,551 |
| Other current liabilities | 114,350 | 110,670 | 91,455 |
| Total current liabilities | 362,686 | 317,448 | 297,006 |
| Convertible senior notes-net | 277,678 | - | - |
| Revolving line of credit | - | 85,425 | 87,575 |
| Other long-term obligations | 112,111 | 76,958 | 45,410 |
| Total liabilities | 752,475 | 479,831 | 429,991 |
| Stockholders' equity | 614,253 | 545,272 | 499,373 |
| Total liabilities and stockholders' equity | \$1,366,728 | \$1,025,103 | \$929,364 |

## RESTORATION HARDWARE HOLDINGS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (In thousands) <br> (Unaudited)

|  |  |
| :--- | :--- | :--- |

## RESTORATION HARDWARE HOLDINGS, INC. <br> OPERATING METRICS AND OTHER DATA <br> (Unaudited)

|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { August 2, } \\ 2014 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 3, } \\ 2013 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 2, } \\ 2014 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 3, } \\ 2013 \end{gathered}$ |  |
| Growth in net revenues: |  |  |  |  |  |  |  |  |
| Stores [a] |  | 9\% |  | 28\% |  | 13\% |  | 33\% |
| Direct |  | 19\% |  | 33\% |  | 21\% |  | 35\% |
| Total |  | 14\% |  | 30\% |  | 17\% |  | 34\% |
| Comparable brand revenue growth [b] |  | 13\% |  | 30\% |  | 15\% |  | 34\% |
| Retail: [c] |  |  |  |  |  |  |  |  |
| Retail stores open at beginning of period |  | 69 |  | 70 |  | 70 |  | 71 |
| Stores opened |  | 1 |  | - |  | 1 |  | 2 |
| Stores closed |  | 2 |  | - |  | 3 |  | 3 |
| Retail stores open at end of period |  | 68 |  | 70 |  | 68 |  | 70 |
| Retail sales per leased selling square foot [d] | \$ | 354 | \$ | 353 | \$ | 652 | \$ | 638 |
| Total leased square footage at end of period (in thousands) |  | 810 |  | 796 |  | 810 |  | 796 |
| Total leased selling square footage at end of period (in thousands)[e] |  | 564 |  | 521 |  | 564 |  | 521 |
| Average leased square footage (in thousands)[f] |  | 801 |  | 796 |  | 798 |  | 789 |
| Average leased selling square footage (in thousands)[f] |  | 556 |  | 521 |  | 553 |  | 515 |
| Direct as a percentage of net revenues[g] |  | 49\% |  | 47\% |  | 49\% |  | 47\% |

[a] Store data represents retail stores plus outlet stores.
[b] Comparable brand revenue growth includes retail comparable store sales, including Baby \& Child Galleries, and direct net revenues. Comparable brand revenue growth excludes retail non-comparable store sales and outlet store net revenues. Comparable store sales have been calculated based upon retail stores, excluding outlet stores, that were open at least fourteen full months as of the end of the reporting period and did not change square footage by more than $20 \%$ between periods. If a store is closed for seven days during a month, that month will be excluded from comparable store sales.
[c] Retail data has been calculated based upon retail stores, which includes our Baby \& Child Galleries and excludes outlet stores.
[d] Retail sales per leased selling square foot is calculated by dividing total net revenues for all retail stores, comparable and non-comparable, by the average leased selling square footage for the period.
[e] Leased selling square footage is retail space at our stores used to sell our products. Leased selling square footage excludes backrooms at retail stores used for storage, office space or similar matters. Leased selling square footage excludes exterior sales space located outside a store, such as courtyards, gardens and rooftops. Leased selling square footage includes approximately 4,500 square feet related to one owned store location.
[f] Average square footage (leased or leased selling, as applicable) is calculated for each quarter by taking the total applicable square footage at the beginning of the quarter plus the total applicable square footage at the end of the quarter and dividing by two. Average square footage for periods of six months is calculated by averaging the average square footage for the quarters within such periods.
[g] Direct revenues include sales through our catalogs and websites.

## RESTORATION HARDWARE HOLDINGS, INC.

## RECONCILIATION OF ADJUSTED INCOME STATEMENT ITEMS <br> (In thousands, except share and per share amounts) <br> (Unaudited)


[a] The adjustments for selling, general and administrative expenses include certain charges related to non-cash compensation and follow-on offering fees. Refer to table titled "Reconciliation of GAAP Net Income (Loss) to Adjusted Net Income" for additional details.
[b] The adjustment to interest expense represents the exclusion of the non-cash amortization of debt discount related to our convertible senior notes. Refer to table titled "Reconciliation of GAAP Net Income (Loss) to Adjusted Net Income" for additional details.
[c] Assumes a normalized tax rate of $40 \%$ for both periods presented. Refer to table titled "Reconciliation of GAAP Net Income (Loss) to Adjusted Net Income" for additional details.
[d] Adjusted net income is a supplemental measure of financial performance that is not required by, or presented in accordance with, GAAP. We define adjusted net income as consolidated net income (loss), adjusted for the impact of certain non-recurring and other items that we do not consider representative of our ongoing operating performance. Adjusted net income is included in this press release because management believes that adjusted net income provides meaningful supplemental information for investors regarding the performance of our business and facilitates a meaningful evaluation of operating results on a comparable basis with historical results. Our management uses this non-GAAP financial measure in order to have comparable financial results to analyze changes in our underlying business from quarter to quarter.

## RESTORATION HARDWARE HOLDINGS, INC.

## RECONCILIATION OF ADJUSTED INCOME STATEMENT ITEMS <br> (In thousands, except share and per share amounts) <br> (Unaudited)

|  | Reported August 2, 2014 |  | Adjustments |  | $\begin{gathered} \hline \text { Adjusted } \\ \text { August 2, } \\ 2014 \\ \hline \end{gathered}$ |  | Six Months Ended |  |  | Adjustments |  | Adjusted August 3, 2013 |  | \% of Net <br> Revenues |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | \% of Net <br> Revenues | Reported August 3, 2013 |  |  |  |  |  |  |
| Net revenues | \$ | 800,020 |  |  | \$ | - | \$ | 800,020 | 100.0\% | \$ | 683,435 | \$ | - | \$ | 683,435 | 100.0\% |
| Cost of goods sold |  | 507,762 |  | - |  |  |  | 507,762 | 63.5\% |  | 442,332 |  | - |  | 442,332 | 64.7\% |
| Gross profit |  | 292,258 |  | - |  | 292,258 | 36.5\% |  | 241,103 |  | - |  | 241,103 | 35.3\% |
| Selling, general and administrative expenses [a] |  | 238,545 |  | $(9,200)$ |  | 229,345 | 28.6\% |  | 268,372 |  | $(66,050)$ |  | 202,322 | 29.6\% |
| Income (loss) from operations |  | 53,713 |  | 9,200 |  | 62,913 | 7.9\% |  | $(27,269)$ |  | 66,050 |  | 38,781 | 5.7\% |
| Interest expense [b] |  | $(6,402)$ |  | 1,576 |  | $(4,826)$ | -0.6\% |  | $(2,031)$ |  | - |  | $(2,031)$ | -0.3\% |
| Income (loss) before income taxes |  | 47,311 |  | 10,776 |  | 58,087 | 7.3\% |  | $(29,300)$ |  | 66,050 |  | 36,750 | 5.4\% |
| Income tax expense (benefit) [c] |  | 18,263 |  | 4,972 |  | 23,235 | 2.9\% |  | $(11,304)$ |  | 26,004 |  | 14,700 | 2.2\% |
| Net income (loss) [d] | \$ | 29,048 | \$ | 5,804 | \$ | 34,852 | 4.4\% | \$ | $(17,996)$ | \$ | 40,046 | \$ | 22,050 | 3.2\% |
| Weighted-average shares used in computing basic net income (loss) per share |  | 294,274 |  |  |  | 294,274 |  |  | 394,013 |  |  |  | 394,013 |  |
| Basic net income (loss) per share | \$ | 0.74 |  |  | \$ | 0.89 |  | \$ | (0.47) |  |  | \$ | 0.57 |  |
| Weighted-average shares used in computing diluted net income (loss) per share |  | 965,628 |  |  |  | 965,628 |  |  | 394,013 |  |  |  | 511,685 |  |
| Diluted net income (loss) per share | \$ | 0.71 |  |  | \$ | 0.85 |  | \$ | (0.47) |  |  | \$ | 0.56 |  |

[a] The adjustments for selling, general and administrative expenses include certain charges incurred in connection with a legal claim, non-cash compensation and follow-on offering fees. Refer to table titled "Reconciliation of GAAP Net Income (Loss) to Adjusted Net Income" for additional details.
[b] The adjustment to interest expense represents the exclusion of the non-cash amortization of debt discount related to our convertible senior notes. Refer to table titled "Reconciliation of GAAP Net Income (Loss) to Adjusted Net Income" for additional details.
[c] Assumes a normalized tax rate of $40 \%$ for both periods presented. Refer to table titled "Reconciliation of GAAP Net Income (Loss) to Adjusted Net Income" for additional details.
[d] Adjusted net income is a supplemental measure of financial performance that is not required by, or presented in accordance with, GAAP. We define adjusted net income as consolidated net income (loss), adjusted for the impact of certain non-recurring and other items that we do not consider representative of our ongoing operating performance. Adjusted net income is included in this press release because management believes that adjusted net income provides meaningful supplemental information for investors regarding the performance of our business and facilitates a meaningful evaluation of operating results on a comparable basis with historical results. Our management uses this non-GAAP financial measure in order to have comparable financial results to analyze changes in our underlying business from quarter to quarter.

## RESTORATION HARDWARE HOLDINGS, INC.

## RECONCILIATION OF NET INCOME (LOSS) TO OPERATING INCOME

AND ADJUSTED OPERATING INCOME
(In thousands)
(Unaudited)

|  | Three Months Ended |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { August 2, } \\ 2014 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { August 3, } \\ 2013 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { August 2, } \\ 2014 \\ \hline \end{gathered}$ | $\begin{gathered} \text { August 3, } \\ 2013 \\ \hline \end{gathered}$ |
| Net income (loss) | \$27,253 | \$(17,835) | \$ 29,048 | $\overline{\text { \$(17,996) }}$ |
| Interest expense | 4,346 | 1,191 | 6,402 | 2,031 |
| Income tax expense (benefit) | 17,336 | $(11,136)$ | 18,263 | $(11,304)$ |
| Operating income | 48,935 | $(27,780)$ | 53,713 | $(27,269)$ |
| Legal claim [a] | - | - | 9,200 | - |
| Non-cash compensation [b] | - | 59,832 | - | 63,155 |
| Follow-on offering fees [c] | - | 2,128 | - | 2,895 |
| Adjusted operating income | \$ 48,935 | \$ 34,180 | \$ 62,913 | \$ 38,781 |
| Net revenues | \$433,766 | \$382,098 | \$800,020 | \$683,435 |
| Operating margin [d] | 11.3\% | -7.3\% | 6.7\% | -4.0\% |
| Adjusted operating margin [d] | 11.3\% | 8.9\% | 7.9\% | 5.7\% |

[a] Represents charges incurred in connection with a legal claim alleging that the Company violated California's Song-Beverly Credit Card Act of 1971 by requesting and recording ZIP codes from customers paying with credit cards.
[b] Represents a non-cash compensation charge related to the performance-based vesting of certain shares granted in November 2012 to Gary Friedman, our Chairman and Chief Executive Officer, as well as the one-time, fully vested option granted to Mr. Friedman in July 2013.
[c] Represents legal and other professional fees incurred in connection with our May 2013 and July 2013 follow-on offerings.
[d] Operating margin is defined as operating income divided by net revenues. Adjusted operating margin is defined as adjusted operating income divided by net revenues.

## RESTORATION HARDWARE HOLDINGS, INC.

## RECONCILIATION OF GAAP NET INCOME (LOSS) TO ADJUSTED NET INCOME <br> (In thousands) <br> (Unaudited)

|  | Three Months Ended |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { August 2, } \\ 2014 \\ \hline \end{gathered}$ | $\begin{gathered} \text { August 3, } \\ 2013 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { August 2, } \\ 2014 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { August } 3, \\ 2013 \\ \hline \end{gathered}$ |
| GAAP net income (loss) | \$27,253 | \$(17,835) | \$29,048 | \$(17,996) |
| Adjustments (pre-tax): |  |  |  |  |
| Legal claim [a] | \$ - | \$ | \$ 9,200 | \$ |
| Amortization of debt discount [b] | 1,576 | - | 1,576 | - |
| Non-cash compensation [c] | - | 59,832 | - | 63,155 |
| Follow-on offering fees [d] | - | 2,128 | - | 2,895 |
| Subtotal adjusted items | 1,576 | 61,960 | 10,776 | 66,050 |
| Impact of income tax items [e] | $(1,130)$ | $(24,332)$ | $(4,972)$ | $(26,004)$ |
| Adjusted net income [f] | \$ 27,699 | \$ 19,793 | \$ 34,852 | \$ 22,050 |

[a] Represents charges incurred in connection with a legal claim alleging that the Company violated California's Song-Beverly Credit Card Act of 1971 by requesting and recording ZIP codes from customers paying with credit cards.
[b] Under GAAP, certain convertible debt instruments that may be settled in cash on conversion are required to be separately accounted for as liability and equity components of the instrument in a manner that reflects the issuer's non-convertible debt borrowing rate. Accordingly, in accounting for GAAP purposes for the issuance of the $\$ 350$ million principal amount of our convertible senior notes (the "Notes"), we separated the Notes into liability (debt) and equity (conversion option) components and we will amortize as debt discount an amount equal to the fair value of the equity component as interest expense on the Notes over the term of the Notes. The equity component represents the difference between the proceeds from the issuance of the Notes and the fair value of the liability component of the Notes
[c] Represents a non-cash compensation charge related to the performance-based vesting of certain shares granted in November 2012 to Mr. Friedman, as well as the one-time, fully vested option granted to Mr. Friedman in July 2013
[d] Represents legal and other professional fees incurred in connection with our May 2013 and July 2013 follow-on offerings.
[e] Assumes a normalized tax rate of $40 \%$ for all periods presented.
[f] Adjusted net income is a supplemental measure of financial performance that is not required by, or presented in accordance with, GAAP. We define adjusted net income as consolidated net income (loss), adjusted for the impact of certain non-recurring and other items that we do not consider representative of our ongoing operating performance. Adjusted net income is included in this press release because management believes that adjusted net income provides meaningful supplemental information for investors regarding the performance of our business and facilitates a meaningful evaluation of operating results on a comparable basis with historical results. Our management uses this non-GAAP financial measure in order to have comparable financial results to analyze changes in our underlying business from quarter to quarter.

## RESTORATION HARDWARE HOLDINGS, INC.

## RECONCILIATION OF DILUTED NET INCOME (LOSS) PER SHARE TO ADJUSTED DILUTED NET INCOME PER SHARE <br> (Unaudited)

|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { August 2, } \\ 2014 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 3, } \\ 2013 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 2, } \\ 2014 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August } 3, \\ 2013 \end{gathered}$ |  |
| Diluted net income (loss) per share [a] | \$ | 0.66 | \$ | (0.44) | \$ | 0.71 | \$ | (0.46) |
| EPS impact of adjustments (pre-tax): |  |  |  |  |  |  |  |  |
| Legal claim [b] | \$ | - | \$ | - | \$ | 0.22 | \$ | - |
| Amortization of debt discount [c] |  | 0.04 |  | - |  | 0.04 |  | - |
| Non-cash compensation [d] |  | - |  | 1.47 |  | - |  | 1.60 |
| Follow-on offering fees [e] |  | - |  | 0.05 |  | - |  | 0.07 |
| Subtotal adjusted items |  | 0.04 |  | 1.52 |  | 0.26 |  | 1.67 |
| Impact of income tax items [f] |  | (0.03) |  | (0.59) |  | (0.12) |  | (0.65) |
| Adjusted diluted net income per share [g] | \$ | 0.67 | \$ | 0.49 | \$ | 0.85 | \$ | 0.56 |

[a] Diluted net loss per share for the three and six months ended August 3, 2013 is calculated based on GAAP net loss and diluted weighted-average shares of 40,696,706 and 39,511,685, respectively.
[b] Represents charges incurred in connection with a legal claim alleging that the Company violated California's Song-Beverly Credit Card Act of 1971 by requesting and recording ZIP codes from customers paying with credit cards.
[c] Under GAAP, certain convertible debt instruments that may be settled in cash on conversion are required to be separately accounted for as liability and equity components of the instrument in a manner that reflects the issuer's non-convertible debt borrowing rate. Accordingly, in accounting for GAAP purposes for the issuance of the Notes, we separated the Notes into liability (debt) and equity (conversion option) components and we will amortize as debt discount an amount equal to the fair value of the equity component as interest expense on the Notes over the term of the Notes. The equity component represents the difference between the proceeds from the issuance of the Notes and the fair value of the liability component of the Notes.
d] Represents a non-cash compensation charge related to the performance-based vesting of certain shares granted in November 2012 to Mr. Friedman, as well as the one-time, fully vested option granted to Mr. Friedman in July 2013.
[e] Represents legal and other professional fees incurred in connection with our May 2013 and July 2013 follow-on offerings.
[f] Assumes a normalized tax rate of $40 \%$ for all periods presented.
[g] Adjusted diluted net income per share is a supplemental measure of financial performance that is not required by, or presented in accordance with, GAAP. We define adjusted diluted net income per share as consolidated net income (loss), adjusted for the impact of certain non-recurring and other items that we do not consider representative of our ongoing operating performance divided by the Company's share count. Adjusted diluted net income per share is included in this press release because management believes that adjusted diluted net income per share provides meaningful supplemental information for investors regarding the performance of our business and facilitates a meaningful evaluation of operating results on a comparable basis with historical results. Our management uses this non-GAAP financial measure in order to have comparable financial results to analyze changes in our underlying business from quarter to quarter.

