# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934
Date of report (Date of earliest event reported): March 29, 2016

## RESTORATION HARDWARE HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction
of incorporation)

## 001-35720

(Commission
File Number)

15 Koch Road, Suite K, Corte Madera, California 94925 (Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (415) 924-1005

N/A
(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition.

On March 29, 2016, Restoration Hardware Holdings, Inc. ("RH") issued a press release announcing its financial results for the fourth quarter and fiscal year ended January 30, 2016. A copy of the press release is attached hereto as Exhibit 99.1.

The information provided in this Item 2.02, including Exhibit 99.1, is intended to be "furnished" and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any other filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing

RH is also disclosing that it may use the rh.com, restorationhardware.com, and ir.restorationhardware.com websites as means of disclosing material non-public information and for complying with its disclosure obligations under Regulation FD.

## Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

| $\frac{$ Exhibit  <br>  No. }{} Press release dated March 29, $2016-$ RH Reports Record Fourth Quarter and Fiscal 2015 Financial Results. |  |
| :--- | :--- |
| 99.1 | Description |

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

RESTORATION HARDWARE HOLDINGS, INC.

By: /s/ Karen Boone
Karen Boone
Chief Financial and Administrative Officer

## EXHIBIT INDEX

| Exhibit <br> No. |
| :---: |
| Description |

99.1 Press release dated March 29, 2016 - RH Reports Record Fourth Quarter and Fiscal 2015 Financial Results.

## RH REPORTS RECORD FOURTH QUARTER AND FISCAL 2015 FINANCIAL RESULTS

Fiscal 2015 Marks 6 ${ }^{\text {th }}$ Consecutive Year of Double-Digit Revenue and Adjusted Earnings Growth; Adjusted Operating Income Growth of 18\% on Top of 43\% Last Year; Adjusted Operating Margin Increased to Record 9.7\%

Corte Madera, CA - March 29, 2016 - RH (Restoration Hardware Holdings, Inc. - NYSE:RH) today announced record financial results for the fourth quarter and fiscal year ended January 30, 2016.

The Company will post a video presentation between approximately $1: 15 \mathrm{p} . \mathrm{m} .-1: 30 \mathrm{p} . \mathrm{m}$. PT (4:15 p.m. $-\mathbf{4 : 3 0} \mathbf{p . m}$. ET) today highlighting its continued evolution and recent performance on the RH Investor Relations website at ir.restorationhardware.com.

## Fiscal Year Highlights

- Net revenues increased $\mathbf{1 3 \%}$ on top of a $\mathbf{2 0 \%}$ increase last year
- Comparable brand revenues increased $\mathbf{1 1 \%}$ on top of a $\mathbf{2 0 \%}$ increase last year
- Adjusted operating margin increased 40 basis points to $9.7 \%$; GAAP operating margin of $8.8 \%$ compared to $8.9 \%$ for the same period last year
- Adjusted net income increased $\mathbf{1 8 \%}$ to $\$ 114.8$ million; GAAP net income of $\$ 91.1$ million compared to $\$ 91.0$ million for the same period last year
- Adjusted diluted EPS increased $\mathbf{1 5 \%}$ to \$2.72; GAAP diluted EPS of $\mathbf{\$ 2 . 1 6}$ compared to $\$ 2.20$ for the same period last year


## Fourth Quarter Highlights

- Demand sales/written orders increased $21 \%$ on top of a $26 \%$ increase last year
- Net revenues increased $\mathbf{1 1 \%}$ on top of a $\mathbf{2 4 \%}$ increase last year
- Comparable brand revenues increased $9 \%$ on top of a $\mathbf{2 4 \%}$ increase last year
- Adjusted operating margin of $11.5 \%$ compared to $12.7 \%$ last year; GAAP operating margin of $\mathbf{1 0 . 4} \%$ compared to $12.9 \%$ for the same period last year
- Adjusted net income of $\$ 41.2$ million compared to $\$ 42.5$ million last year; GAAP net income of $\$ 33.3$ million compared to $\$ 42.5$ million for the same period last year
- Adjusted diluted EPS of $\$ 0.98$ compared to $\$ 1.02$ last year; GAAP diluted EPS of $\mathbf{\$ 0 . 7 9}$ compared to $\$ 1.02$ for the same period last year

Gary Friedman, Chairman and Chief Executive Officer, provided the following commentary:
" 2015 was another year of record performance for RH. We reported record net revenues of $\$ 2.1$ billion, up $13 \%$ on top of a $20 \%$ increase a year ago, and up nearly $\$ 1$ billion from our initial public offering in 2012. Our adjusted operating income grew $18 \%$ to $\$ 205$ million, on top of a $43 \%$ increase last year. Adjusted operating margins reached a record $9.7 \%$, among the highest in our industry, and up from $5.8 \%$ at the time of our IPO just three years ago.

While our fourth quarter demand sales/written orders were up a strong $21 \%$, on top of up $26 \%$ last year, our delivered net revenues increased only $11 \%$ in the quarter, on top of up $24 \%$ last year, representing a shortfall to our plan. There are three key factors that had
a negative effect on our fourth quarter results. First, while the initial response to RH Modern has been outstanding, we are experiencing shipping delays as certain vendors are struggling to ramp up production of this new product line. We expect these vendors to be substantially caught up by the end of the first half. Second, we continue to see underperformance in markets affected by energy, oil, or currency fluctuations - specifically, Texas, Miami, and Canada - representing a drag of 4 points to total Company revenues in the second half, which has weakened to a 5 point drag quarter to date in Q1. Third, our attempts to drive incremental revenue through increased promotional activity in the fourth quarter were less successful than in prior periods, signaling a further pullback by the high-end consumer.

While there is certainly a fair amount of bad news in the quarter, we believe the good news greatly outweighs the bad when you put it into the context of our long-term growth strategy. Despite the headwinds, our two key value driving strategies - the expansion of our product offer and the transformation of our real estate - are working exceptionally well. The strong response to RH Modern, both in retail and direct, indicates this can quickly become a billion dollar plus brand. All of our new next generation Design Galleries are exceeding plan - with the one-year anniversary of Atlanta, plus the openings of Chicago, Denver, and Tampa, we continue to demonstrate that our strategy to transform our 7,500 square foot legacy stores into 45,000 to 60,000 square foot next generation Design Galleries will drive meaningful growth over the next 7 to 10 years.

We are clearly operating in different market conditions than a year ago, and believe it requires us to adjust our strategies to optimize performance in the short term, while positioning the Company for long-term value creation. Our key priorities for fiscal 2016 are centered on the optimization of our core business by improving in-stocks for RH Modern and our core newness launching this Fall, elevating our end-to-end customer experience, optimizing our inventory and working capital, being opportunistic with real estate to achieve improved deal terms, and changing the promotional cadence via the launch of the RH Grey Card. We believe what should change in this environment, is the pace at which we deploy our investments, with a focus on optimizing returns and cash flow generation in fiscal 2016.

At RH, our most significant transformative moves have occurred during periods of uncertainty and believe we will exit this year with a better brand and business than when we entered. Brands and businesses, like people, become great, not because they do not have failures or fears, but because they continue on despite them. We remain confident in our long term goal of reaching $\$ 4$ billion to $\$ 5$ billion in North American revenues, mid-teens operating margins, significant free cash flow and industry-leading return on invested capital."

## Fiscal 2015 Results

Revenue - Net revenues for fiscal 2015 increased $13 \%$ to $\$ 2.109$ billion from $\$ 1.867$ billion in fiscal 2014.

- Comparable brand revenue growth, which includes direct, was $11 \%$ in fiscal 2015 on top of $20 \%$ for the same period last year.
- Stores revenues increased $16 \%$ to $\$ 1.084$ billion in fiscal 2015. This growth is on top of a $14 \%$ increase in stores revenues in fiscal 2014.
- Direct revenues increased $10 \%$ to $\$ 1.025$ billion in fiscal 2015. This growth is on top of a $28 \%$ increase in direct revenues in fiscal 2014 . Direct revenues in fiscal 2015 represented $49 \%$ of total net revenues.

Revenue Metrics*

|  | Twelve Months Ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { January } 30, \\ 2016 \end{gathered}$ | $\begin{gathered} \text { January 31, } \\ 2015 \end{gathered}$ |
| Stores as a percentage of net revenues | 51 \% | $50 \%$ |
| Direct as a percentage of net revenues | 49 \% | 50 \% |
| Growth in net revenues: |  |  |
| Stores | 16 \% | 14 \% |
| Direct | $10 \%$ | 28 \% |
| Total | 13 \% | 20 \% |
| Comparable brand revenue growth | 11 \% | 20 \% |

[^0]Retail Galleries - As of January 30, 2016, the Company operated a total of 69 retail galleries, consisting of 53 legacy Galleries, 6 larger format Design Galleries, 4 next generation Design Galleries, 1 RH Modern Gallery, and 5 Baby \& Child Galleries, as well as 17 outlet stores, throughout the United States and Canada. This compares to a total of 67 retail galleries, consisting of 57 legacy Galleries, 7 larger format Design Galleries and 3 Baby \& Child Galleries, as well as 17 outlet stores, as of January 31 , 2015.

## Retail Gallery Metrics*

|  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

* See the Company's most recent Form 10-K and Form 10-Q filings for square footage definitions.

Total leased square footage as of January 30,2016 and January 31,2015 was $1,011,000$ and 861,000 , respectively.
Weighted-average leased square footage for the twelve months ended January 30,2016 and January 31,2015 was 904,000 and 821,000 , respectively.
Retail sales per leased selling square foot for the twelve months ended January 30, 2016 and January 31, 2015 was $\$ 1,463$ and $\$ 1,413$, respectively.
Operating Income and Margin** - Adjusted operating income in fiscal 2015 increased $18 \%$ to $\$ 204.6$ million compared to $\$ 173.4$ million in fiscal 2014 . Adjusted operating margin in fiscal 2015 increased 40 basis points to $9.7 \%$ from $9.3 \%$ for the same period last year. On an unadjusted basis, GAAP operating income was $\$ 185.6$ million in fiscal 2015 compared to $\$ 165.7$ million for the same period last year and GAAP operating margin was $8.8 \%$ compared to $8.9 \%$ for the same period last year.

Net Income** - Adjusted net income in fiscal 2015 increased $18 \%$ to $\$ 114.8$ million from $\$ 97.6$ million in fiscal 2014. On an unadjusted basis, GAAP net income for fiscal 2015 was $\$ 91.1$ million compared to $\$ 91.0$ million for the same period last year.

Earnings Per Share** - Adjusted diluted EPS for fiscal 2015 increased $15 \%$ to $\$ 2.72$ from $\$ 2.36$ for the same period last year. On an unadjusted basis, GAAP diluted EPS for fiscal 2015 was $\$ 2.16$ compared to $\$ 2.20$ for the same period last year.

## Fourth Quarter Fiscal 2015 Results

Demand Sales and Revenue - Demand sales/written orders booked during the fourth quarter of fiscal 2015 increased $21 \%$ on top of $26 \%$ last year. Net revenues for the fourth quarter of fiscal 2015 increased $11 \%$ to $\$ 647.2$ million from $\$ 582.7$ million in the fourth quarter of fiscal 2014.

- Comparable brand revenue growth, which includes direct, was $9 \%$ in the fourth quarter of fiscal 2015 on top of $24 \%$ for the same period last year.
- Stores revenues increased $15 \%$ to $\$ 318.8$ million in the fourth quarter of fiscal 2015 . This growth is on top of a $14 \%$ increase in stores revenues in the fourth quarter of fiscal 2014.
- Direct revenues increased $8 \%$ to $\$ 328.4$ million in the fourth quarter of fiscal 2015 . This growth is on top of a $33 \%$ increase in direct revenues in the fourth quarter of fiscal 2014. Direct revenues during the fourth quarter of fiscal 2015 represented $51 \%$ of total net revenues.


## Revenue Metrics*

|  | Three Months Ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { January 30, } \\ 2016 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { January 31, } \\ 2015 \\ \hline \end{gathered}$ |
| Stores as a percentage of net revenues | $49 \%$ | $48 \%$ |
| Direct as a percentage of net revenues | 51 \% | 52 \% |
| Growth in net revenues: |  |  |
| Stores | 15 \% | 14 \% |
| Direct | 8 \% | 33 \% |
| Total | 11 \% | 24 \% |
| Comparable brand revenue growth | $9 \%$ | 24 \% |

* See the Company's most recent Form 10-K and Form 10-Q filings for the definitions of stores, direct, and comparable brand revenue.

Operating Income and Margin** - Adjusted operating income in the fourth quarter of fiscal 2015 increased to $\$ 74.2$ million compared to $\$ 73.8$ million in the fourth quarter of fiscal 2014. Adjusted operating margin in the fourth quarter of fiscal 2015 was $11.5 \%$ compared to $12.7 \%$ for the same period last year. On an unadjusted basis, GAAP operating income was $\$ 67.2$ million in the fourth quarter of fiscal 2015 compared to $\$ 75.3$ million for the same period last year and GAAP operating margin was $10.4 \%$ compared to $12.9 \%$ for the same period last year.

Net Income** - Adjusted net income in the fourth quarter of fiscal 2015 declined to $\$ 41.2$ million from $\$ 42.5$ million in the fourth quarter of fiscal 2014. On an unadjusted basis, GAAP net income for the fourth quarter of fiscal 2015 was $\$ 33.3$ million compared to $\$ 42.5$ million for the same period last year

Earnings Per Share ${ }^{* *}$ - Adjusted diluted EPS for the fourth quarter of fiscal 2015 decreased to $\$ 0.98$ from $\$ 1.02$ for the same period last year. On an unadjusted basis, GAAP diluted EPS for the fourth quarter of fiscal 2015 was $\$ 0.79$ compared to $\$ 1.02$ for the same period last year.

A reconciliation of GAAP to non-GAAP financial measures is provided in the tables accompanying this release.

## Outlook

The Company's results for fiscal 2016 will be impacted by certain investments related to its initiative to elevate the customer experience, largely related to customer accommodations due to RH Modern production delays, which are expected to be an approximate $\$ 15$ million reduction in net revenues and $\$ 0.22$ reduction in adjusted diluted EPS in fiscal 2016.

The Company is providing the following outlook for the first quarter fiscal 2016 (including an approximate $\$ 8$ million - $\$ 10$ million net revenue and $\$ 0.12$ to $\$ 0.15$ adjusted diluted EPS reduction per the above mentioned factors):

- Net revenues in the range of $\$ 452$ million to $\$ 456$ million
- Adjusted net income in the range of $\$ 1.6$ million to $\$ 2.5$ million
- Adjusted diluted EPS in the range of $\$ 0.04$ to $\$ 0.06$
- Income tax rate of approximately $39 \%$
- Diluted shares outstanding of approximately 41 million

The Company is providing the following outlook for fiscal year 2016 (including an approximate $\$ 15$ million net revenue and $\$ 0.22$ adjusted diluted EPS reduction per the above mentioned factors):

- Net revenues growth in the low to mid-single digit range
- Adjusted diluted EPS is expected to be roughly flat to slightly down versus the prior year
- Capital expenditures in the range of $\$ 175$ million to $\$ 200$ million
- Free cash flow positive

Note: The Company's adjusted net income and adjusted diluted EPS guidance does not include certain charges and costs, such as for unusual items. The adjustments to net income and diluted EPS in future periods are generally expected to be similar to the kinds of charges and costs excluded from adjusted net income and adjusted diluted EPS in prior quarters.

## Video Presentation and Q\&A Conference Call Information

Accompanying this release, RH will today post a video presentation highlighting the Company's fourth quarter and fiscal 2015 performance and outlook on the Company's Investor Relations website, ir.restorationhardware.com. Management will then host a live question and answer conference call at 2:30 p.m. PT (5:30 p.m. ET). Interested parties may access the call by dialing (866) 394-6658 (United States/Canada) or (706) 679-9188 (International). A live broadcast of the question and answer session conference call will also be available online at the Company's investor relations website, ir.restorationhardware.com. A replay of the question and answer session conference call will be available through April 11, 2016 by dialing (855) 859-2056 or (404) 537-3406 and entering passcode 72601507 , as well as on the Company's investor relations website.

## About RH

RH (Restoration Hardware Holdings, Inc. - NYSE:RH) is a curator of design, taste and style in the luxury lifestyle market. The Company offers collections through its retail galleries, Source Books, and online at RH.com.

## **Non-GAAP Financial Measures

To supplement its condensed consolidated financial statements, which are prepared and presented in accordance with Generally Accepted Accounting Principles ("GAAP"), the Company uses the following non-GAAP financial measures: adjusted operating income, adjusted operating margin, adjusted net income, and adjusted diluted EPS (collectively, "non-GAAP financial measures"). We compute these measures by adjusting the applicable GAAP measures to remove the impact of certain recurring and non-recurring charges and gains and the tax effect of these adjustments. The presentation of this financial information is not intended to be considered in isolation or as a substitute for, or superior to, the financial information prepared and presented in accordance with GAAP. The Company uses these non-GAAP financial measures for financial and operational decision making and as a means to evaluate period-to-period comparisons. The Company believes that they provide useful information about operating results, enhance the overall understanding of past financial performance and future prospects, and allow for greater transparency with respect to key metrics used by management in its financial and operational decision making. The non-GAAP financial measures used by the Company in this press release may be different from the non-GAAP financial measures, including similarly titled measures, used by other companies.

For more information on the non-GAAP financial measures, please see the Reconciliation of GAAP to non-GAAP Financial Measures tables in this press release. These accompanying tables include details on the GAAP financial measures that are most directly comparable to non-GAAP financial measures and the related reconciliations between these financial measures. With respect to the Company's non-GAAP guidance for the first quarter of fiscal 2016 and the fiscal year ending January 28 , 2017, the Company is not able to provide a reconciliation of the non-GAAP financial measures to GAAP because it does not provide specific guidance for the various non-recurring and recurring reconciling items. For previous periods, such non-recurring and recurring reconciling items included non-cash and other one-time compensation expense, one-time income tax expense, and legal claim related expenses, among others. Certain items that impact these measures have not yet occurred, are out of the Company's control and/or cannot be reasonably predicted, and as a result, reconciliation of the non-GAAP guidance measures to GAAP is not available without unreasonable effort.

## Forward-Looking Statements

This release and the accompanying video presentation contain forward-looking statements within the meaning of the federal securities laws including statements related to our future financial guidance, including for the first quarter of fiscal 2016 and the fiscal year ended January 28, 2017, including revenues, net income, EPS and capital expenditures, and our expectations concerning the financial impact in fiscal 2016 of the investments related to customer accommodations, and higher cancellation rates due to RH Modern production delays, and our overall initiative to elevate the customer experience; the Company's ability to turn orders into revenues in the first half of fiscal 2016; statements regarding future product demand; statements regarding future sourcebook mailings; statements regarding the expected benefits to the Company of the RH Grey Card; statements regarding the Company's ability to effectively work with its vendors and such vendors' ability to increase production; statements regarding the Company's expectations for RH Modern and RH Teen as brands, including that RH Modern can become a billion dollar plus brand; statements regarding future inventory
levels; statements regarding future store openings; and statements regarding the Company's confidence in the long-term opportunity to reach $\$ 4$ to $\$ 5$ billion in North American sales and mid-teens operating margins, significant free cash flow and industry-leading return on invested capital; the Company's confidence in its strategies of expanding product assortment and transformation of its real estate, and any statements or assumptions underlying any of the foregoing. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate," "estimate," "expect," "project," "plan," "intend," "believe," "may," "will," "should," "likely" and other words and terms of similar meaning in connection with any discussion of the timing or nature of future events. We cannot assure you that future developments affecting us will be those that we have anticipated. Important risks and uncertainties that could cause actual results to differ materially from our expectations include, among others, our ability to retain key personnel; successful implementation of our growth strategy; strikes and work stoppages affecting port workers and other industries involved in the transportation of our products; general economic conditions and the impact on consumer confidence and spending; changes in customer demand for our products; factors affecting our outstanding convertible senior notes; our ability to anticipate consumer preferences and buying trends, and maintaining our brand promise to customers; changes in consumer spending based on weather and other conditions beyond our control; risks related to the number of new business initiatives we are undertaking; our ability to obtain our products in a timely fashion or in the quantities required; our ability to employ reasonable and appropriate security measures to protect personal information that we collect; our ability to support our growth with appropriate information technology systems; risks related to "conflict minerals" compliance and its impact on sourcing, if any, as well as those risks and uncertainties disclosed under the sections entitled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Restoration Hardware Holdings' most recent Form 10-K filed with the Securities and Exchange Commission, and similar disclosures in subsequent reports filed with the SEC, which are available on our investor relations website at ir.restorationhardware.com and on the SEC website at www.sec.gov. Any forward-looking statement made by us in this press release speaks only as of the date on which we make it. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by any applicable securities laws.

## Contact

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## RESTORATION HARDWARE HOLDINGS, INC.

## RECONCILIATION OF ADJUSTED INCOME STATEMENT ITEMS <br> (In thousands, except share and per share amounts) <br> (Unaudited)

|  | Three Months Ended |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Reported } \\ \text { January 30, } \end{gathered}$$2016$ |  | Adjustments |  | Adjusted January 30, 2016 |  | \% of Net <br> Revenues | $\begin{gathered} \hline \text { Reported } \\ \text { January 31, } \\ 2015 \\ \hline \end{gathered}$ |  | Adjustments |  | Adjusted January 31, 2015 |  | \% of Net <br> Revenues |
| Net revenues | \$ | 647,208 | \$ | - | \$ | 647,208 | 100.0\% | \$ | 582,727 | \$ | - | \$ | 582,727 | 100.0\% |
| Cost of goods sold [a] |  | 422,947 |  | $(6,190)$ |  | 416,757 | 64.4\% |  | 364,584 |  | - |  | 364,584 | 62.6 \% |
| Gross profit |  | 224,261 |  | 6,190 |  | 230,451 | 35.6 \% |  | 218,143 |  | - |  | 218,143 | 37.4 \% |
| Selling, general and administrative expenses [a] |  | 157,028 |  | (738) |  | 156,290 | 24.1\% |  | 142,818 |  | 1,500 |  | 144,318 | 24.7 \% |
| Income from operations |  | 67,233 |  | 6,928 |  | 74,161 | 11.5 \% |  | 75,325 |  | (1,500) |  | 73,825 | 12.7 \% |
| Interest expense-net [b] |  | 11,619 |  | $(6,193)$ |  | 5,426 | 0.9\% |  | 5,939 |  | $(2,943)$ |  | 2,996 | 0.5 \% |
| Income before income taxes |  | 55,614 |  | 13,121 |  | 68,735 | 10.6 \% |  | 69,386 |  | 1,443 |  | 70,829 | 12.2 \% |
| Income tax expense [c] |  | 22,312 |  | 5,251 |  | 27,563 | 4.2 \% |  | 26,861 |  | 1,471 |  | 28,332 | 4.9\% |
| Net income [d] | \$ | 33,302 | \$ | 7,870 | \$ | 41,172 | 6.4 \% | \$ | 42,525 | \$ | (28) | \$ | 42,497 | 7.3 \% |

Weighted-average shares used in computing basic net income per share
Basic net income per share
$40,522,242$
$\$ \quad 0.82$
$40,522,242$
$\$ \quad 1.02$

| $39,734,145$ | 39,734,145 |  |
| ---: | ---: | ---: |
| $\$$ | 1.07 | $\$$ |

Weighted-average shares used in
computing diluted net income
per share $42,225,070 \quad 42,225,070 \quad 41,777,5094$
[a] Adjustments for the three months ended January 30, 2016 represent the estimated cumulative impact of coupons redeemed in connection with a legal claim alleging that the Company violated California's Song-Beverly Credit Card Act of 1971 by requesting and recording ZIP codes from customers paying with credit cards. Adjustment for the three months ended January 31, 2015 includes a reversal of estimated expenses associated with the legal claim mentioned above based on a revision of estimated class member response.
[b] Under GAAP, certain convertible debt instruments that may be settled in cash on conversion are required to be separately accounted for as liability and equity components of the instrument in a manner that reflects the issuer's non-convertible debt borrowing rate. Accordingly, in accounting for GAAP purposes for the $\$ 350$ million aggregate principal amount of convertible senior notes that were issued in June 2014 (the " 2019 Notes") and for the $\$ 300$ million aggregate principal amount of convertible senior notes that were issued in June and July 2015 (the " 2020 Notes"), we separated the 2019 Notes and 2020 Notes into liability (debt) and equity (conversion option) components and we are amortizing as debt discount an amount equal to the fair value of the equity components as interest expense on the 2019 Notes and 2020 Notes over their respective terms. The equity components represent the difference between the proceeds from the issuance of the 2019 Notes and 2020 Notes and the fair value of the liability components of the 2019 Notes and 2020 Notes, respectively. Amounts are presented net of interest capitalized for capital projects of $\$ 0.8$ million and $\$ 0.2$ million during the three months ended January 30, 2016 and January 31, 2015, respectively.
[c] The adjustment for the three months ended January 30, 2016 represents the tax effect of the adjusted items based on our effective tax rate of $40.1 \%$. The three months ended January 31, 2015 includes an adjustment to calculate income tax expense at a pro forma $40 \%$ effective tax rate.
[d] Adjusted net income is a supplemental measure of financial performance that is not required by, or presented in accordance with, GAAP. We define adjusted net income as net income, adjusted for the impact of certain non-recurring and other items that we do not consider representative of our ongoing operating performance. Adjusted net income is included in this press release because management believes that adjusted net income provides meaningful supplemental information for investors regarding the performance of our business and facilitates a meaningful evaluation of operating results on a comparable basis with historical results. Our management uses this non-GAAP financial measure in order to have comparable financial results to analyze changes in our underlying business from quarter to quarter.

## RESTORATION HARDWARE HOLDINGS, INC.

## RECONCILIATION OF ADJUSTED INCOME STATEMENT ITEMS <br> (In thousands, except share and per share amounts) <br> (Unaudited)

|  | Twelve Months Ended |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ReportedJanuary 30,$\mathbf{2 0 1 6}$ |  | Adjustments |  | $\begin{gathered} \hline \text { Adjusted } \\ \text { January 30, } \\ 2016 \\ \hline \end{gathered}$ |  | \% of Net <br> Revenues | $\begin{gathered} \text { Reported } \\ \text { January 31, } \end{gathered}$$2015$ |  | Adjustments |  | $\begin{gathered} \hline \text { Adjusted } \\ \text { January 31, } \\ 2015 \\ \hline \end{gathered}$ |  | \% of Net <br> Revenues |
| Net revenues | \$ | 2,109,006 | \$ | - | \$ | 2,109,006 | 100.0\% | \$ | 1,867,422 | \$ | - | \$ | 1,867,422 | 100.0\% |
| Cost of goods sold [a] |  | 1,356,314 |  | $(17,214)$ |  | 1,339,100 | 63.5 \% |  | 1,176,648 |  | - |  | 1,176,648 | 63.0 \% |
| Gross profit |  | 752,692 |  | 17,214 |  | 769,906 | 36.5 \% |  | 690,774 |  | - |  | 690,774 | 37.0 \% |
| Selling, general and administrative expenses [a] |  | 567,131 |  | (1,832) |  | 565,299 | 26.8 \% |  | 525,048 |  | (7,700) |  | 517,348 | 27.7 \% |
| Income from operations |  | 185,561 |  | 19,046 |  | 204,607 | 9.7\% |  | 165,726 |  | 7,700 |  | 173,426 | 9.3 \% |
| Interest expense-net [b] |  | 35,677 |  | $(19,803)$ |  | 15,874 | 0.8\% |  | 17,551 |  | $(6,852)$ |  | 10,699 | 0.6 \% |
| Income before income taxes |  | 149,884 |  | 38,849 |  | 188,733 | 8.9\% |  | 148,175 |  | 14,552 |  | 162,727 | 8.7\% |
| Income tax expense [c] |  | 58,781 |  | 15,180 |  | 73,961 | 3.5 \% |  | 57,173 |  | 7,918 |  | 65,091 | 3.5 \% |
| Net income [d] | \$ | $\underline{91,103}$ | \$ | 23,669 | \$ | 114,772 | $5.4 \%$ | \$ | $\underline{91,002}$ | \$ | 6,634 | \$ | $\underline{97,636}$ | $5.2 \%$ |

Weighted-average shares used in

| share | 40,190,448 |  | 40,190,448 |  | 39,457,491 |  | 39,457,491 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Basic net income per share | \$ | 2.27 | \$ | 2.86 | \$ | 2.31 | \$ | 2.47 |

Weighted-average shares used in
computing diluted net income
per share
[a] Adjustments represent charges incurred or the estimated cumulative impact of coupons redeemed in connection with a legal claim alleging that the Company violated California's Song-Beverly Credit Card Act of 1971 by requesting and recording ZIP codes from customers paying with credit cards.
[b] Under GAAP, certain convertible debt instruments that may be settled in cash on conversion are required to be separately accounted for as liability and equity components of the instrument in a manner that reflects the issuer's non-convertible debt borrowing rate. Accordingly, in accounting for GAAP purposes for the 2019 Notes and for the 2020 Notes, we separated the 2019 Notes and 2020 Notes into liability (debt) and equity (conversion option) components and we are amortizing as debt discount an amount equal to the fair value of the equity components as interest expense on the 2019 Notes and 2020 Notes over their respective terms. The equity components represent the difference between the proceeds from the issuance of the 2019 Notes and 2020 Notes and the fair value of the liability components of the 2019 Notes and 2020 Notes, respectively. Amounts are presented net of interest capitalized for capital projects of $\$ 2.3$ million and $\$ 1.1$ million during the twelve months ended January 30, 2016 and January 31, 2015, respectively.
[c] The adjustment for the twelve months ended January 30, 2016 represents the tax effect of the adjusted items based on our effective tax rate of $39.2 \%$. The twelve months ended January 31, 2015 includes an adjustment to calculate income tax expense at a pro forma $40 \%$ effective tax rate.
[d] Adjusted net income is a supplemental measure of financial performance that is not required by, or presented in accordance with, GAAP. We define adjusted net income as net income, adjusted for the impact of certain non-recurring and other items that we do not consider representative of our ongoing operating performance. Adjusted net income is included in this press release because management believes that adjusted net income provides meaningful supplemental information for investors regarding the performance of our business and facilitates a meaningful evaluation of operating results on a comparable basis with historical results. Our management uses this non-GAAP financial measure in order to have comparable financial results to analyze changes in our underlying business from quarter to quarter.

## RESTORATION HARDWARE HOLDINGS, INC.

## RECONCILIATION OF DILUTED NET INCOME PER SHARE TO ADJUSTED DILUTED NET INCOME PER SHARE <br> (Unaudited)

Diluted net income per share

| EPS impact of adjustments (pre-tax) [a]: |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Legal claim | \$ | 0.16 | \$ | (0.04) | \$ | 0.45 | \$ | 0.19 |
| Amortization of debt discount |  | 0.15 |  | 0.07 |  | 0.47 |  | 0.16 |
| Subtotal adjusted items |  | 0.31 |  | 0.03 |  | 0.92 |  | 0.35 |
| Impact of income tax on adjusted items [a] |  | (0.12) |  | (0.03) |  | (0.36) |  | (0.19) |
| Adjusted diluted net income per share [b] | \$ | 0.98 | \$ | 1.02 | \$ | 2.72 | \$ | 2.36 |

[a] Refer to tables titled "Reconciliation of Adjusted Income Statement Items" and the related footnotes for additional information.
[b] Adjusted diluted net income per share is a supplemental measure of financial performance that is not required by, or presented in accordance with, GAAP. We define adjusted diluted net income per share as net income, adjusted for the impact of certain non-recurring and other items that we do not consider representative of our ongoing operating performance divided by the Company's share count. Adjusted diluted net income per share is included in this press release because management believes that adjusted diluted net income per share provides meaningful supplemental information for investors regarding the performance of our business and facilitates a meaningful evaluation of operating results on a comparable basis with historical results. Our management uses this non-GAAP financial measure in order to have comparable financial results to analyze changes in our underlying business from quarter to quarter.

## RESTORATION HARDWARE HOLDINGS, INC.

## RECONCILIATION OF GAAP NET INCOME TO ADJUSTED NET INCOME <br> (In thousands) <br> (Unaudited)

|  | Three Months Ended |  |  |  | Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { January 30, } \\ 2016 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { January 31, } \\ 2015 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { January 30, } \\ 2016 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { January 31, } \\ 2015 \\ \hline \end{gathered}$ |  |
| GAAP net income | \$ | 33,302 | \$ | 42,525 | \$ | 91,103 | \$ | 91,002 |
| Adjustments (pre-tax) [a]: |  |  |  |  |  |  |  |  |
| Legal claim | \$ | 6,928 | \$ | (1,500) | \$ | 19,046 | \$ | 7,700 |
| Amortization of debt discount |  | 6,193 |  | 2,943 |  | 19,803 |  | 6,852 |
| Subtotal adjusted items |  | 13,121 |  | 1,443 |  | 38,849 |  | 14,552 |
| Impact of income tax on adjusted items[a] |  | $(5,251)$ |  | (1,471) |  | $(15,180)$ |  | (7,918) |
| Adjusted net income [b] | \$ | 41,172 | \$ | 42,497 | \$ | 114,772 | \$ | 97,636 |

[a] Refer to tables titled "Reconciliation of Adjusted Income Statement Items" and the related footnotes for additional information.
[b] Adjusted net income is a supplemental measure of financial performance that is not required by, or presented in accordance with, GAAP. We define adjusted net income as net income, adjusted for the impact of certain non-recurring and other items that we do not consider representative of our ongoing operating performance. Adjusted net income is included in this press release because management believes that adjusted net income provides meaningful supplemental information for investors regarding the performance of our business and facilitates a meaningful evaluation of operating results on a comparable basis with historical results. Our management uses this non-GAAP financial measure in order to have comparable financial results to analyze changes in our underlying business from quarter to quarter.

## RESTORATION HARDWARE HOLDINGS, INC.

## RECONCILIATION OF NET INCOME TO OPERATING INCOME

AND ADJUSTED OPERATING INCOME
(In thousands)
(Unaudited)

|  | Three Months Ended |  |  |  | Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { January 30, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \hline \text { January 31, } \\ 2015 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { January } 30, \\ 2016 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { January 31, } \\ 2015 \\ \hline \end{gathered}$ |  |
| Net income | \$ | 33,302 | \$ | 42,525 | \$ | 91,103 | \$ | 91,002 |
| Interest expense-net |  | 11,619 |  | 5,939 |  | 35,677 |  | 17,551 |
| Income tax expense |  | 22,312 |  | 26,861 |  | 58,781 |  | 57,173 |
| Operating income |  | 67,233 |  | 75,325 |  | 185,561 |  | 165,726 |
| Legal claim [a] |  | 6,928 |  | (1,500) |  | 19,046 |  | 7,700 |
| Adjusted operating income | \$ | $\underline{74,161}$ | \$ | $\underline{73,825}$ | \$ | $\underline{204,607}$ | \$ | 173,426 |
|  |  |  |  |  |  |  |  |  |
| Net revenues | \$ | 647,208 | \$ | 582,727 | \$ | 2,109,006 | \$ | 1,867,422 |
| Operating margin [b] |  | 10.4 \% |  | 12.9 \% |  | 8.8 \% |  | 8.9 \% |
| Adjusted operating margin [b] |  | 11.5 \% |  | 12.7\% |  | 9.7 \% |  | 9.3 \% |

[a] Refer to tables titled "Reconciliation of Adjusted Income Statement Items" and the related footnotes for additional information.
[b] Operating margin is defined as operating income divided by net revenues. Adjusted operating margin is defined as adjusted operating income divided by net revenues.

## RESTORATION HARDWARE HOLDINGS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(In thousands, except share and per share amounts)
(Unaudited)

|  | Three Months Ended |  |  |  |  |  | Twelve Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { January 30, } \\ 2016 \\ \hline \end{gathered}$ |  | \% of Net <br> Revenues | $\begin{gathered} \hline \text { January } 31, \\ 2015 \end{gathered}$ |  | \% of Net <br> Revenues | $\begin{gathered} \hline \text { January 30, } \\ 2016 \\ \hline \end{gathered}$ |  | \% of Net Revenues | $\begin{gathered} \hline \text { January 31, } \\ 2015 \end{gathered}$ |  | \% of Net <br> Revenues |
| Net revenues | \$ | 647,208 | 100.0\% | \$ | 582,727 | 100.0\% | \$ | 2,109,006 | 100.0\% | \$ | 1,867,422 | 100.0\% |
| Cost of goods sold |  | 422,947 | 65.3 \% |  | 364,584 | 62.6 \% |  | 1,356,314 | 64.3 \% |  | 1,176,648 | 63.0 \% |
| Gross profit |  | 224,261 | 34.7 \% |  | 218,143 | 37.4 \% |  | 752,692 | 35.7 \% |  | 690,774 | 37.0\% |
| Selling, general and administrative expenses |  | 157,028 | 24.3 \% |  | 142,818 | 24.5 \% |  | 567,131 | 26.9 \% |  | 525,048 | 28.1 \% |
| Income from operations |  | 67,233 | 10.4\% |  | 75,325 | 12.9 \% |  | 185,561 | 8.8\% |  | 165,726 | 8.9\% |
| Interest expense-net |  | 11,619 | 1.8\% |  | 5,939 | 1.0\% |  | 35,677 | 1.7\% |  | 17,551 | 1.0\% |
| Income before income taxes |  | 55,614 | 8.6\% |  | 69,386 | 11.9 \% |  | 149,884 | 7.1 \% |  | 148,175 | 7.9\% |
| Income tax expense |  | 22,312 | 3.5\% |  | 26,861 | 4.6\% |  | 58,781 | 2.8\% |  | 57,173 | 3.0\% |
| Net income | \$ | 33,302 | 5.1 \% | \$ | 42,525 | 7.3 \% | \$ | 91,103 | 4.3 \% | \$ | 91,002 | 4.9 \% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic net income per share | \$ | 0.82 |  | \$ | 1.07 |  | \$ | 2.27 |  | \$ | 2.31 |  |
| Weighted-average shares used in <br> computing diluted net income <br> per share 442,225,$070 \quad 41,777,509 \quad 42,256,559 \quad 41,378,210$ |  |  |  |  |  |  |  |  |  |  |  |  |
| Diluted net income per share | \$ | 0.79 |  | \$ | 1.02 |  | \$ | 2.16 |  | \$ | 2.20 |  |

## RESTORATION HARDWARE HOLDINGS, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands) <br> (Unaudited)

|  | $\begin{gathered} \text { January 30, } \\ 2016 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { January 31, } \\ 2015 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS - - - |  |  |  |  |
| Cash and cash equivalents | \$ | 349,897 | \$ | 148,934 |
| Short-term investments |  | 130,801 |  | 62,168 |
| Merchandise inventories |  | 725,392 |  | 559,297 |
| Other current assets |  | 107,587 |  | 113,941 |
| Total current assets |  | 1,313,677 |  | 884,340 |
| Long-term investments |  | 22,054 |  | 18,338 |
| Property and equipment-net |  | 515,605 |  | 390,844 |
| Goodwill and intangible assets |  | 172,837 |  | 172,978 |
| Other non-current assets |  | 64,299 |  | 59,499 |
| Total assets | \$ | 2,088,472 | \$ | 1,525,999 |
|  |  |  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |
| Liabilities |  |  |  |  |
| Accounts payable and accrued expenses | \$ | 280,714 | \$ | 235,159 |
| Other current liabilities |  | 171,841 |  | 109,137 |
| Total current liabilities |  | 452,555 |  | 344,296 |
| Convertible senior notes due 2019-net |  | 298,267 |  | 284,388 |
| Convertible senior notes due 2020-net |  | 221,534 |  | - |
| Financing obligations under build-to-suit lease transactions |  | 146,621 |  | 124,770 |
| Other non-current obligations |  | 83,335 |  | 69,629 |
| Total liabilities |  | 1,202,312 |  | 823,083 |
|  |  |  |  |  |
| Stockholders' equity |  | 886,160 |  | 702,916 |
| Total liabilities and stockholders' equity | \$ | 2,088,472 | \$ | 1,525,999 |

## RESTORATION HARDWARE HOLDINGS, INC

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (In thousands) <br> (Unaudited)

|  | Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { January 30, } \\ 2016 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { January 31, } \\ 2015 \\ \hline \end{gathered}$ |  |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |  |
| Net income | \$ | 91,103 | \$ | 91,002 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 44,595 |  | 34,463 |
| Amortization of debt discount |  | 22,114 |  | 7,969 |
| Stock-based compensation expense |  | 24,223 |  | 17,072 |
| Other non-cash items |  | $(12,815)$ |  | (12,386) |
| Change in assets and liabilities: |  |  |  |  |
| Merchandise inventories |  | $(166,505)$ |  | $(106,036)$ |
| Accounts payable, accrued expenses and other |  | 139,171 |  | 50,407 |
| Net cash provided by operating activities |  | 141,886 |  | 82,491 |
|  |  |  |  |  |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |  |  |
| Capital expenditures |  | (119,461) |  | (110,359) |
| Acquisition of buildings and land |  | $(13,999)$ |  | - |
| Construction related deposits |  | $(20,049)$ |  | (9,250 ) |
| Purchase of trademarks and domain names |  | (339) |  | (453) |
| Purchase of investments-net of maturities |  | $(73,549)$ |  | $(80,486)$ |
| Net cash used in investing activities |  | (227,397) |  | (200,548) |
|  |  |  |  |  |
| CASH FLOWS FROM FINANCING ACTIVITIES |  |  |  |  |
| Net repayments under revolving line of credit |  | - |  | $(85,425)$ |
| Revolving line of credit deferred financing fees |  | - |  | $(2,133)$ |
| Proceeds from issuance of convertible senior notes |  | 296,250 |  | 350,000 |
| Proceeds from issuance of warrants |  | 30,390 |  | 40,390 |
| Purchase of convertible notes hedges |  | $(68,250)$ |  | $(73,325)$ |
| Debt issuance costs related to convertible senior notes |  | (2,382) |  | $(5,385)$ |
| Borrowings under build-to-suit lease transactions |  | - |  | 1,776 |
| Payments on capital leases |  | (248) |  | $(1,803)$ |
| Proceeds from exercise of stock options |  | 25,606 |  | 16,400 |
| Excess tax benefit from exercise of stock options |  | 10,443 |  | 16,421 |
| Tax withholdings related to issuance of stock-based awards |  | (5,027) |  | (3,116) |
| Net cash provided by financing activities |  | 286,782 |  | 253,800 |
| Effects of foreign currency exchange rate translation |  | (308) |  | (198) |
| Net increase in cash and cash equivalents |  | 200,963 |  | 135,545 |
| Cash and cash equivalents |  |  |  |  |
| Beginning of period |  | 148,934 |  | 13,389 |
| End of period | \$ | 349,897 | \$ | 148,934 |

## RESTORATION HARDWARE HOLDINGS, INC.

## CALCULATION OF FREE CASH FLOW

## (In thousands)

(Unaudited)

|  | Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { January 30, } \\ 2016 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { January 31, } \\ 2015 \\ \hline \end{gathered}$ |  |
| Net cash provided by operating activities | \$ | 141,886 | \$ | 82,491 |
| Capital expenditures |  | (119,461 ) |  | (110,359) |
| Acquisition of buildings and land |  | $(13,999)$ |  | - |
| Construction related deposits |  | $(20,049)$ |  | $(9,250)$ |
| Purchase of trademarks and domain names |  | (339) |  | (453 ) |
| Borrowings under build-to-suit lease transactions |  | - |  | 1,776 |
| Payments on capital leases |  | (248) |  | $(1,803)$ |
| Free cash flow [a] | \$ | $(12,210)$ | \$ | $\underline{(37,598)}$ |

[a] Free cash flow is calculated as net cash provided by operating activities less capital expenditures, acquisition of buildings and land, construction related deposits, purchase of trademarks and domain names, borrowings under build-to-suit lease transactions, and payments on capital leases. Free cash flow excludes all non-cash items, such as the non-cash additions of property and equipment due to build-to-suit lease transactions.


[^0]:    * See the Company's most recent Form 10-K and Form 10-Q filings for the definitions of stores, direct, and comparable brand revenue

